



Courier

The National Park Service Newsletter

Steve Mather's family newspaper

Spring 1982

Interpretation - an integral part of NPS management



Director Dickenson (far right) with participants.

Photo by Mike Watson.

By Naomi L. Hunt

"It's time to strengthen and enhance our interpretive efforts in the Park Service . . . And this effort must be an integral part of our overall management program," said Director Dickenson in a speech before the Association of National Park Rangers last fall at their annual meeting.

In line with this emphasis, a 2-week workshop for first-line supervisors of Interpretive Operations was planned and conducted this spring at the Stephen T. Mather Training Center, Harpers Ferry, W. Va.

An innovative feature of this course is a requirement that each participant conduct a similar training session at park level prior to receiving certification for course completion; and thus, through a ripple effect, will essentially extend the training opportunity to about 600 more NPS employees having responsibilities in interpretation.

Participants, in full-dress Park Service uniform, representing park areas from all regions, were welcomed Monday morning by Superintendent Charles Gebler. In his brief remarks he told the group that, "although there are budget constraints everywhere, the Mather Training Center has held its own—thanks to the good planning of Clem Pinner (chief, Training Division, WASO)." He said that the average cost of a one-week session is now approximately \$17,000 and the Interpretive Operations Course was the only 2-week course offered this year at Mather.

Said Gebler, "I am optimistic about the future . . . there are many good things happening in this organization,

and I hope the next 2 weeks will be a challenging and exciting experience for each of you."

The course was designed by Park Ranger/Instructors Mary Kimmitt and Mike Watson. They, having recently transferred to the Mather Training Center from field assignments, saw the development of this course as filling an important niche in the training of rising interpretive managers from the field. Assisting Mike and Mary as instructors for the course were Interpretive Specialist Pat Crosland from the Washington Office and Environmental Education Specialist Sam Vaughn from Indiana Dunes National Lakeshore.

Prior to coming to the workshop, each participant had been asked to send to the Training Center an autobiography, and to prepare a 10-minute interpretive talk to be presented before the group. Autobiographies were posted outside the classroom; and during breaks these were avidly read. This helped everyone get acquainted right away.

Class objectives were to:

- Analyze the overall picture of an interpretive program as well as its various components;
- Identify the park's interpretive documents and demonstrate their applicability and importance;
- Apply the "nuts and bolts" of interpretive operations;
- Determine appropriateness of a variety of interpretive and visitor activities in the parks;
- Utilize relevant and effective personnel management and supervisory techniques; and
- Train front-line interpreters in a variety of techniques.

By mid-morning on Monday, the session was in full swing as Sam Vaughn addressed the group on the "components of interpretation."

Then Mike Watson discussed the "training contract," and provided hand-outs that could be used as tools in an assignment to write a personal commitment or pledge to plan and conduct a training program at the park area in the next 8 months.

Following a brief coffee break, the first of the 10-minute interpretive talks was presented. These talks were scheduled at various times throughout the course of the 2 weeks.

The first afternoon session, "interpretation—part of a whole," was conducted by Mike Watson. His purpose was to identify the role of interpretation in at least six other park functions; list ways in which interpretation can help in carrying out the NPS mission; and define the term "environmental interpretation," and list ways in which it can be utilized in interpretive operations.

Sam then presented some results of studies on "how we nonverbally communicate."

The following morning, Mary Kimmitt presented an approach designed to give participants the skill to develop a personal action plan, resulting in improved performance at the worksite.

"A thematic approach," conducted by Mike, enabled each participant to define the term as it relates to interpretation, discuss the values of using it; and analyze the merits of themes used in various parks.

Tuesday afternoon, Pat Crosland
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Participants

- Aldred, Alexandra, Bent's Old Fort NHS, Colo.
- Backlund, Connie H., Mammoth Cave NP, Ky.
- Barros, Albert R., Nez Perce NHP, Idaho
- Baumann, Christine, Assateague Island NS, Md.
- Beaver, Maureen, Boston NHP, Mass.
- Boyles, Frederick, Cumberland Gap NHP, Ky.
- Chaffee, Stephen, Lincoln Home NHS, Ill.
- Cohen, David, Klondike Gold Rush NP, Alaska
- Combs, Adrienne, Colonial NHP, Va.
- Cucurullo, Francis, Cuyahoga Valley NRA, Ohio
- Davenport, Susan, Independence NHP, Pa.
- Erickson, Ronald, Voyageurs NP, Minn.
- Grant, Ruth, Countryside Commission for Scotland
- Grau, Robert M., Minute Man NHP, Mass.
- Kinneary, Chris, C & O Canal NHP, Md.-D.C.-W.Va.
- LaChine, Guy, De Soto NM, Ga.
- Latta, Dennis, George Rogers Clark NHP, Ind.
- Miller, Elena D., Carl Sandburg Home NHS, N.C.
- Olais, Aniceto, Pinnacles NM, Calif.
- Oliver, Margo, RMRO, Colo.
- Perry, Mary, NCP-Central, D.C.
- Pollack, Cynthia G., Saugus Iron Works NHS, Mass.
- Prell, Sharon, Gila Cliff Dwellings NM, N.Mex.
- Raus, Edmund, Fredericksburg NMP, Va.
- Sikoryak, Kim, John Day Fossil Beds NM, Oreg.
- Valencia, Elias, San Antonio Missions NHP, Tex.
- Van Zoeren, Thomas, St. Croix NSR, Minn.-Wisc.
- Vazquez, Theresa, Rocky Mountain NP, Colo.
- Winter, Lois Ann D., Acadia NP, Maine
- Wizner, Nancy R., USS Arizona, Hawaii
- Wyant, Charles, NCP-Central, D.C.
- Young, Phillip A., Jean Lafitte NHP, La.

Dickenson testifies on NPS budget request

(Editor's Note: In March, the Director went before the Senate Appropriations Subcommittee on Interior and Related Agencies to discuss the fiscal 1983 budget request of the National Park Service. Following are excerpts from his statement.)

The Director noted that last year he had outlined a number of serious problems facing the Park Service, important among them visitor and staff facilities and support systems in many of the older parks.

To address this problem Secretary Watt proposed to de-emphasize the acquisition of new park areas and to give serious attention to taking care of parks previously authorized. This resulted in a Park Restoration and Improvement Program, a major funding initiative to revitalize park facilities and preserve important historic properties. A total of \$76.3 million was appropriated for the Park Restoration and Improvement Program. To give you some idea of what they mean in terms of real accomplishments consider the following statistics:

- 195 park areas—59 percent of the total—will receive project dollars under the Park Restoration and Improvement Program;
- 17 capital improvement projects in 13 parks will be undertaken to reconstruct unsafe roads and bridges, upgrade water and sewer systems to meet required standards, and preserve several primary historic buildings;
- 386 health and safety related projects in 144 parks are being funded to correct many of the most urgent and visible deficiencies in park facilities that present a potential danger to park visitors and staff;
- 56 cultural resource preservation projects affecting 45 parks will provide for the preservation treatment and improved care for museum collections and the stabilization of historic structures and ruins;
- approximately 270 cyclic maintenance repair and rehabilitation projects will be completed to improve the appearance and extend the useful life of many park facilities.

The Service's commitment to serving the visitor includes the preservation of park resources, for without these resources the national parks would not exist. We also have an obligation to ensure that each visitor is provided with an adequate level of protection for himself, his family, and his belongings while visiting a park, and that the opportunity exists for him to increase his understanding and appreciation of park resources and values through interpretive and informational programs. A national park experience should in some way enrich each park visitor, perhaps with new insights or new understanding.

Earlier this year Secretary Watt challenged the Service to maintain its tradition of providing a high standard of service to the visitor. Additional funds provided by this Subcommittee in fiscal 1982 are being used to restore in a number of parks important visitor services which had been curtailed due to escalating operating costs. For example, we are:

- Improving routine maintenance activities, particularly during peak season periods to provide a clean, safe environment for visitors and staff;
- Extending lifeguard coverage at popular beach areas in several national seashores so that visitors can enjoy safe recreational use of these areas;

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Black History

The National Park Service is proud to take part in the celebration of Black History Month. The theme this year was "Afro-American History: Blueprint for Survival."

Originated as Negro History week by Dr. Carter Woodson to remind black Americans of their ethnic roots, the celebration during this period is designed to enhance our awareness, knowledge and appreciation of Afro-American history. It is hoped that all people will develop a better understanding of one another from information and education of our mutual backgrounds.

President Ford declared the month of February to be Black History Month in 1976. Each year since that time the Park Service has commemorated the contributions that black Americans have rendered this country.

On Feb. 23, the Washington office was honored to have Mrs. Coretta Scott King as a keynote speaker in observance of Black History Month. She is known throughout the world as a symbol of unity and justice. The widow of Dr. Martin Luther King, Jr., is founding president and chief executive officer of

the Martin Luther King, Jr., Center for Nonviolent Social Change, located in Atlanta.

Mrs. King addressed Interior Department employees on ties between the National Park Service and the Martin Luther King, Jr., National Historic Site. This park area, established on Oct. 10, 1980, includes the Atlanta birthplace and gravesite of the Civil Rights leader with King Memorial and Center for Social Change, Ebenezer Baptist Church and other structures (Coretta Scott King's residence to be acquired later).

Another event that celebrated Black History Month in the Washington area was a free performance of the Melvin Deal African Heritage Drummers and Dancers on Feb. 27 at Ford's Theatre. It was funded by the Park and History Association.

The Fort Dupont Activity Center in Southeast D.C. sponsored a pictorial exhibit on black mayors in the United States that ran for the entire month of February.

A significant national event timed near the birthday of Frederick Douglass

was the dedication of a new visitor center at Frederick Douglass Home in Washington, D.C., on Feb. 13. Under Secretary Donald P. Hodel delivered the dedicatory address. National Park Service Deputy Director Ira Hutchison and Jack Fish, director of the National Capital Region, participated in the ceremony. A life-sized statue of the abolitionist Frederick Douglass sculpted by Ed Dwight was unveiled at the dedication.

At Guilford Court House National Military Park, N.C., two large paintings were borrowed for display to increase the awareness of black military personnel who participated in the Revolutionary War. The two paintings done by David Wagner from Plainfield, Conn., are entitled "Desperate Valor" and "The Marquis de Chastellux," include many black soldiers. The latter painting shows one of the French generals met by the First Rhode Island Regiment, an all Black regiment in the Revolutionary War.

Regional offices and many parks throughout the National Park System enjoyed special programs in observance of Black History Month.

Yosemite National Park paid tribute to George Monroe, a black man who was one of Yosemite's greatest stagecoach drivers. In honor of Black History Month, a noted Mariposa artist, Andrew Lester has unveiled a bust of this outstanding individual.

Monroe drove for the Yosemite Stage and Turnpike Company for 18 years. Henry Washburn, the company's owner, called Monroe the "best all around reinsman" he had ever seen. Apparently, he was one of the most skilled and trusted drivers of his day. He was credited with driving Presidents Grant, Hayes and Garfield on their visits to Yosemite.

Monroe's reputation became known throughout the West during his career. It was not unusual for people to telegraph ahead to ensure that they would ride on Monroe's coach through majestic Yosemite Valley.

Today, Yosemite National Park plays host to thousands of visitors. Many of them manage to drive along the Wawona Trail where a stage carrying Ulysses S. Grant thundered back in 1879. Near the western end of that road

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Interpretation

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discussed "interpretive documents and reports."

Also, information was given on the international roles played by World Heritage and Biosphere Reserve parks, and how to include elements of these programs in interpretive activities.

On Wednesday, following a group discussion of budget, conducted by Mike and Mary, there followed another discussion on documents "one never thinks to check," by Mary followed by a session on "measuring effectiveness of interpretive programs" by Sam Vaughn and one on "related programs" by Pat.

Later, NCR Budget Analyst Dottie Perks spoke. The topic was money—"everything you wanted to know about getting money," and "everything you wanted to know about spending money." The discussion explained the steps in the NPS budget cycle and various components—especially those related to interpretation, budget formulation and budget execution; fund sources; how to write a concise, accurate, and reasonable (i.e., winning) 10-237; lists of sources of supply, and clarification of the procurement process—from writing DI-1's to receipt of property.

Next on the agenda was "volunteerism in parks," with Visitor Services Specialist Roy Graybill from WASO. He briefly covered various volunteer programs and outlined the Park Service's commitment to the VIP program.

Following Roy's presentation, Cooperating Association Coordinator Jim Murfin from WASO discussed cooperative associations and answered questions.

There was a visit to the Interpretive Design Center. First, the group stopped in a small auditorium where Marc Sagan, manager, Harpers Ferry Center, spoke about the work of the Design Center. He also reviewed the steps involved in obtaining assistance from the center. The group then made brief visits to some of the work areas. They visited the Division of Wayside Exhibits where Ray Price, chief of the division, spoke, and the Division of Museum Production under the supervision of Grant Cadwallader, where Jim O'Rourke spoke. Later, a "hands-on" session with AV equipment was offered by Fred Jessen, chief, Branch of Equipment Services.

On Friday at 7 a.m., 32 participants, along with the teaching staff, in Park Service uniform, boarded a bus for the 70-mile trip to Washington, D.C. There they first gathered in an auditorium at the L Street Building, where Dave

Dame, chief, Division of Interpretation, WASO, spoke to them briefly. Following him were speakers Roland Wauer, chief, Division of Natural Resources Management; Ed Bearss, Chief Historian, and Clementine Pinner, chief, Division of Training, WASO.

They also visited the Office of Interpretation, where Dr. Heather Huyck spoke informally and answered questions about the Organization of American Historians and the American Association for State and Local History.

Then, the group traveled about 15 blocks to Main Interior, where they met with Deputy Directors Ira Hutchison and Mary Lou Grier, and Associate Director, Management and Operations, Stan Albright.

After lunch, the group was bussed to the National Capital Regional Office. There they were met by Deputy Regional Director Bob Stanton; chief, Division of Interpretation, William Failor, and Interpretive Specialist Joe Geary.

On Saturday and Sunday, small groups organized various activities, experiencing a wider dimension of enrichment in the national parks that are within driving distance of the Training Center.

On Monday morning, Interpretive Specialist Charles "Corky" Mayo of George Washington Memorial Parkway, Va.-Md., along with Mary, conducted a

session on "supervision in theory and practice;" and this was followed by a session on "personnel management—awards, adverse actions, grievances and injuries" conducted by Brenda Hooks, chief, Branch of Employee and Labor Relations, NCR.

Following this session, a "whole change of pace" took place in the classroom when the group returned from lunch. O. J. Roth and Don Chamberlin of the Eastman Kodak Company conducted an entertaining seminar, using the latest technology in photography. Then the group donned coats and mittens and went outside to take pictures. Another photography session was offered that evening.

The next morning was "open for appointments and explorations." Then at 12:30 sharp, the group re-assembled for a session on "auditing interpretive programs." This was followed by two sessions on personnel management, conducted by Mary Jackson, chief, Branch of Employee Evaluation and Staffing, WASO; and Kenneth Myer, chief, Branch of Classification and Compensation, NCR.

Other sessions of the second week included a participation program with instructors on "making magic in interpretation;" then a session on "architecture as an interpretive tool" by George Stephen, NARO Regional

Architect; "cross cultural and full spectrum interpretation" by Mike; and "an international's view of interpretation" by Ruth Grant, Countryside Commission for Scotland. And there was a session on "accuracy in interpretation" by Pat.

On the last day of the course, Director Dickenson drove the 70 miles from Washington, D.C., to meet and talk with the group. Participants said they were "inspired," and several remarked about the "much needed morale boost" that he gave them. "It was a real highlight in the course . . . the clear, straightforward dialogue with us, in that inimitable optimistic manner of his . . . very beneficial."

All participants agreed that one of the best aspects of this very interesting, informative class was meeting others in their profession and the sharing experienced. More than one said, "I have good memories, new friends, new ideas, and new skills to develop my park, and my hope for a National Park Service career of high honor and high reward." And each expressed in one way or another a "new enthusiasm for becoming a practical, skillful, 'savvy' interpretive manager, with a great sense of mission, dedication, wonder and love."

Dickenson

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- Upgrading emergency response capabilities and law enforcement programs in a number of parks to protect park property as well as public safety.

We are also taking a close look at interpretive and informational activities with special emphasis on providing quality onsite programs. During 1981 we recorded 329.6 million visits to units of the National Park System, an all time high, and yet, based on our statistics, it was one of the best years on record as related to visitor safety. Knowing the enthusiasm, creativity and dedication of our field personnel, I feel confident that we will maintain the high standards of service to the public, which have been traditional with the National Park Service.

The Director then discussed the influences—both internal and external to park areas—which are having an impact on park resources.

The features of some of the most popular areas—Yosemite, the Grand Canyon, Independence Hall—do not

show damage that is evident to most park visitors. But changes are taking place. The Service's Resources Management Programs are directed toward identifying, understanding, and if possible, controlling these changes. In fiscal 1982 this Subcommittee approved \$75.5 million for the protection and preservation of park resources. These funds are enabling the Service to improve resources protection efforts in several ways including:

- An accelerated program of cyclic maintenance and preservation of important historic buildings, sites, and objects;
- The initiation of an Acid Rain Research Program as part of an intergovernmental effort to begin to measure the effects of this complex form of pollution;
- An expanded air quality monitoring program to collect and analyze baseline information in 27 national parks designated by Congress as Class I areas, and 8 parks designated as Class II areas;

- The control of exotic species which threaten the long-term viability of indigenous flora and fauna;
- The improvement of staff expertise in resources management through a comprehensive training and development program.

(Noting Park Service support for the President's program to reduce Federal spending, Dickenson said we are examining park, regional, and Washington Office programs and are presenting a budget request that includes prudent reductions in several activities.)

We are requesting for fiscal 1983 a total of \$736.3 million. Although this is \$19.2 million less than the amount appropriated in fiscal 1982, the net decrease is due to proposed reductions in the Land Acquisition Program and the elimination of grant programs financed from the Historic Preservation Fund and the Urban Park and Recreation Fund. The Service is requesting an increase of \$65 million—11 percent—for park operations and construction.

The Service is proposing a total of \$539.7 million to operate the National Park System in 1983, \$26.8 million more

than the fiscal 1982 appropriation. This increase primarily will affect routine maintenance activities, visitor protection and patrol functions, and resources management. The additional funds will be used to improve peak season services, to fund a portion of the Federal pay increase approved last October, and to restore services curtailed to meet other mandatory requirements. We are also requesting additional funds to augment the Acid Rain Research Program and to improve concessions management activities. These increases will be offset in part by program reductions in other areas.

The fiscal 1983 request for National Recreation and Preservation Programs is \$7.0 million, a decrease of \$5.4 million from the fiscal 1982 level. This decrease is due in part to program reductions in the Rivers and Trails Program and in outdoor recreation technical assistance activities. The request also includes increased funding to meet additional workload requirements at the Federal level for tax certification reviews relating to historic preservation.

The Service's Construction Program totals \$123.7 million for fiscal 1983, \$38.5 million more than the fiscal 1982

amount. The request includes 46 projects in 40 parks. It provides for the rehabilitation of water and sewer systems, fire and other safety improvements in public buildings, reconstruction of unsafe roads and bridges, pollution and erosion control, and the preservation of important historic structures.

We are requesting \$59.8 million in fiscal 1983 for the acquisition of new park lands. This will permit the Service to pay court awards relating to land acquisitions in nine recently authorized areas, to make emergency and hardship purchases of inholdings, and to cover administrative expenses.

In fiscal 1983 we are requesting \$105 million to continue the Park Restoration and Improvement initiative. In the park operations account \$32 million is proposed to continue correcting health and safety related and other deficiencies in park facilities and \$10 million for cultural resources preservation. The construction portion of the program includes 23 major rehabilitation and improvement projects to repair deteriorating roads, upgrade utility systems, and provide needed visitor facilities.

George Washington honored on his 250th

Black History

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lies a place called Monroe Meadow, an eternal tribute to George Monroe, one of the true personages of the Old West.

Boston African American National Historic Site celebrated Black History Month with several events and activities. On Feb. 4, a slide tape show "Moving in Boston" was presented in the Museum of Afro American History on the subject of migration patterns of Blacks in Boston. On Feb. 14, Dr. Raymond Hammond delivered a lecture "History: Blueprint for Survival" about Black survival in today's tough economic times. An art exhibit entitled "Ethiopia: A Christian Art in An African Nation" opened Feb. 8. On Feb. 25, the Site co-sponsored a lecture by Black author Dorothy West entitled "My Life in Work". Dorothy West's autobiography is called *The Living is Easy*. The lecture and a reception was at Suffolk University.

By Arthur Miller
Public Affairs Officer, MARO

National Patriotism Week came to a close Feb. 22 as Americans paid homage to George Washington on the 250th anniversary of his birth.

President Reagan left the White House to take part in a wreath-laying ceremony at Mount Vernon, Va.

That afternoon, Assistant Secretary of the Interior G. Ray Arnett led a ceremony at George Washington Birthplace National Monument, 50 miles down the Potomac River.

Arnett paid tribute to the Wakefield National Memorial Association for its pioneer efforts that successfully preserved Washington's birthplace and persuaded Congress to include the site in the National Park System.

"It is this kind of dynamic relationship between a national park site such as George Washington Birthplace and a private organization such as the Wakefield Association that epitomizes the importance of Government ties with the private sector," he said.

Regional Director James W. Coleman, Jr., presented a certificate of appreciation to Mrs. J. Edward Sanders, president of the association.

The U.S. Navy Ceremonial Band of

Washington, D.C., played martial music for the ceremony, which was held under a green-and-white tent near the visitor center.

Two Eagle Scouts from Oak Grove, Va., placed a wreath on a monument at

the park's entrance on behalf of the Chantilly chapter of the Daughters of the American Revolution. Students from Richmond parochial schools sang for visitors prior to the afternoon program.

The Feb. 22 ceremony ended a week

of special activities by Superintendent George Church and his staff. Included were a marionette show depicting Washington's early life, demonstrations of colonial crafts, ox cart rides for children, a musket firing and 18th-century music.

A new exhibit on archeology at the birth site—an exhibit planned by the park and regional office and executed by Harpers Ferry Center—was unveiled for visitors.

The Wakefield Association soon will have an authentic replica of an 18th-century toy for sale at its gift shop. Archeologists had found the remains of the clay toy. Discovering an identical toy in an English museum, MARO interpreters were able to duplicate it. Thus, visitors to the park now will be able to purchase an authentic toy such as George Washington might have played with.

"I have more reason to be patriotic today than many of you," Assistant Secretary G. Ray Arnett told his audience at George Washington Birthplace.

Then he told a family story. "I don't go by it, but the 'G' in my name stands for George. You see, I was named for my grandfather and his name was George Washington Arnett."



(From left) Regional Director Coleman, Jr., Mrs. Sanders, and Assistant Secretary Arnett.

Park Briefs

CHALMETTE NHP, LA.—The 167th commemoration of the 1815 Battle of New Orleans was recently celebrated here. The Kentucky Corps of Longriflemen sent nine able-bodied representatives who camped on park grounds a la 1812 period. Tents were pitched, stew boiled and moonshine uncorked for the recreation. They even had a reverend on hand—Willard Heimbeck and wife. Battle talks and volley firing with flintlocks highlighted the activities. Park employees, Ron Broughy and Don Schreiber gave a costumed talk to visitors. Other excitement ensued—a wedding, another rifle volley, hymn singing, a speech by the governor and a British (!) major—who won the hearts of these “cussid Yanks.”

YELLOWSTONE NP—The Nation's first national park marked its 110th birthday March 1. On March 1, 1872, the U.S. Congress set Yellowstone apart as a public park for the benefit of the people, creating the world's first national park. It has since been recognized by the United Nations Educational, Scientific and Cultural Organization (UNESCO) as both a World Biosphere Reserve and a World Heritage Site.

FORT CLATSOP NM, OREG.—Rangers and interpreters are going into Oregon and Washington elementary schools again this spring to tell the story of the Lewis and Clark Expedition 1804-06. These programs include a 27-minute film on the two explorers, followed by classroom discussion of the journey and its historical importance. The staff reached 20,000 students in 1980.

KENILWORTH AQUATIC GARDENS, D.C.—Plans are afoot to run a small ferry boat between the gardens and the National Arboretum directly across the Anacostia River. The ferry would provide greater public access to one of the Nation's major water gardens, with its extensive collection of waterlilies and marshes. The Friends of the National Arboretum would donate a \$15,000 Boston whaler to be used as a ferry.



Assistant Secretary Arnett with Mrs. Shouse.

WOLF TRAP FARM PARK, VA.—A late night fire, whipped by high winds, swept through the Filene Center April 4-5 and all but destroyed the national showcase for the performing arts. Firefighters from several area departments battled the blaze all night in a fruitless attempt to save the 11-year-old structure. The fire broke out

around 9:30 p.m. As of press time, the cause of the fire was unknown. No injuries were reported. Plans for rebuilding the multi-million dollar center are being spearheaded by Wolf Trap founder, 85-year-old Mrs. Catherine Filene Shouse, who donated the 117 acres and the money to build

the theater in 1971. Hundreds of individuals and corporations have called, pledging donations for rebuilding. It is expected to cost more than \$17 million to reconstruct the center. Part of the season, which was to begin June 8, will be salvaged by utilizing other areas at the park.

ALCATRAZ ISLAND, CALIF.—The historic warden's house, burned during the Indian occupation of the former prison in the Golden Gate National Recreation Area, is now further threatened by landslides caused by the severe rainstorms experienced earlier this year.

GOLDEN GATE NRA—Member of the British Parliament Bill Walker recently came to San Francisco to visit the historic sailing ship, BALCLUTHA. The ship was built on the Firth of Clyde in Scotland in 1886 by a shipyard owned by Walker's family. Walker, who is from Perth, Scotland, came to visit America with nine other MPs.

GREAT SMOKY MOUNTAINS NP—Park Ranger William N. Black suffered hand and back injuries in a fall recently near Newfound Gap. Black had gotten out of his patrol car and was walking along the crest of the embankment when he fell about 35 feet. He was able to summon help by radio.

SEQUOIA & KINGS CANYON NPs, CALIF.—Interior Secretary Watt designated three trails here as National Recreation Trails. The trails include the Zumwalt Meadow Trails, about 85 miles east of Fresno; and the Congress and Crystal Cave Trails, both about 55 miles east of Visalia. The Zumwalt trail is a self-guiding interpretive trail 1½ miles long; Congress trail is a 2-mile segment of the larger park trail system—it passes by the Gen. Sherman Tree (tallest in the world); and the Crystal Cave trail leads through a series of narrow, water-cut passages exposing underground rooms and flowstone formations. There are now 71 national recreation trails in California and 671 nationally.

WASHINGTON MONUMENT, D.C.—The first memorial to be placed inside the monument in 46 years—a jade stone paying Alaska's respects to George Washington—was recently set into the interior walls near the top of the obelisk. The Alaska stone joins 188 memorial stones adorning the inside of the 555-foot memorial to the first President. Gov. Hammond and the Alaskan Congressional delegation presented the 2 by 3-foot stone on the eve of Washington's birthday Feb. 21.

SEQUOIA NP, CALIF.—Acid rain has been detected over the park in recent thunderstorms. “Some were quite dirty,” said Larry Bancroft, park resource officer. Although winter storms are relatively clean, in late fall, acidity increases ten-fold. So far, observers have not detected any damage being done to the park's giant sequoia trees. Pollutants causing the acid rain are coming from automobile emissions in the San Joaquin Valley and the San Francisco Bay area.

POINT REYES NS, CALIF.—A violent winter rainstorm, which dropped 8.5 inches of rain in 30 hours, interrupted seashore operations, causing floods and mudslides that blocked roads. Slides took out two sections of the Limantour road in the seashore's southern section, making the road impassable and closing off the beach, environmental education center and youth hostel. Large sections of the trail system were wiped out and many trees fell. It may take 6 months to repair the damage.

Watt visits West Coast parks

By Bruce Craig
Chief Interpreter
Channel Islands NP

Interior Secretary James Watt paid an official visit to the West Coast and toured Channel Islands National Park, Calif., recently.

Accompanied by Western Regional Director Howard Chapman, Park Superintendent William Ehorn and Interior officials, the Secretary flew the northern chain of islands and over the waters of the recently established Channel Islands National Marine Sanctuary to get a first-hand look at the offshore drilling activity in that area. The aerial tour included a brief lunch stopover on Anacapa Island.

After leaving Anacapa, Watt was flown to San Miguel Island where he saw several thousand elephant seals that were hauled-out on one of the islands' isolated beaches.

“It was a great experience,” Watt told park employees.

At the conclusion of his tour, the Secretary landed at the Ventura Marina, home of the new Channel Islands National Park Visitor Center/ headquarters building for a 30-minute press conference.

During the conference, Watt described Channel Islands National Park as “phenomenal.” He was especially impressed with the Channel's multiple use aspect. “I've seen the Santa Barbara Channel area, a unique and beautiful



(From left) Secretary Watt, Superintendent Ehorn and Regional Director Chapman.

and fragile area that is being used for multiple benefits. It's creating jobs; it's creating energy for consumers, and it's creating opportunities.”

Watt expressed his belief that “this is the kind of balance we can have around America, if we are willing to cooperate and work together.”

When asked what he considered his most significant achievement since becoming Interior Secretary, Watt said that he was most proud of his emphasis on “restoring the National Park Service. . . .” He reiterated his commitment to the National Park Service mission and support for park programs.

After the press conference, Watt visited the recently opened mainland visitor center/headquarters facility. Superintendent Ehorn explained that the parcel of land that the building rests on was donated to the Park Service for the purpose of constructing a visitor center.

Before departing, Watt congratulated Chapman and Ehorn for developing excellent working relationships in the community and with other State and Federal agencies such as the Department of Commerce and the National Oceanic and Atmospheric Administration, which administers the Channel Islands National Marine Sanctuary.

“It is through team work that we serve visitors who come to the parks,” Watt said.

Ritsch - Recreation Resources

Robert A. Ritsch has been appointed associate director for Recreation Resources. He has been acting associate director for Recreation Resources for the past year. He has carried out increasingly responsible assignments in recreation programs of the Interior Department since 1968.

Ritsch will be responsible for technical and financial assistance to State and local government park and recreation programs, nationwide outdoor recreation planning, and for coordinating international programs which focus on park and recreation activities. His responsibilities include administration of the Land and Water Conservation Fund (L&WCF), Urban Park and Recreation Recovery Program (UPARR), Wild and Scenic Rivers and National Trails Programs, Park and Recreation Technical Services (PARTS) activities, and recreation planning.

"Ritsch's appointment assures continuity in Interior Department and NPS efforts to provide Federal assistance and coordination for park and recreation activities that affect both public and private outdoor recreation. I know those concerned with parks and outdoor recreation nationwide will be pleased that Bob will continue to provide leadership and management abilities to these public recreation programs," Director Dickenson said.

Ritsch has attained broad knowledge

in planning, financing, acquiring, and developing parks and recreation resources. In 1976, he was cited by former Secretary of the Interior Thomas S. Kleppe for meritorious service in administration of the Land and Water Conservation Fund Program. He has worked directly with nationwide recreation planning and statewide outdoor recreation planning programs. He has led efforts in recent years to decentralize Federal outdoor recreation planning and administration, placing State and local officials in key roles.

Ritsch has served in key positions since 1958 with the U.S. Forest Service, the former Bureau of Outdoor Recreation, and the former Heritage Conservation and Recreation Service. His assignments have been as diverse as cadastral surveying in Virginia's National Forests, to participation in a team which initiated international park and recreation cooperation with Spain, to administration of the Interior Department's World Heritage and National Natural Landmarks activities, and acting director of the Heritage Conservation and Recreation Service during its merger with NPS.

A native of Covington, Va., Ritsch is a graduate in forestry and wildlife conservation from Virginia Polytechnic Institute at Blacksburg. He is married and lives with his wife, Margaret, and a son, Mac Ritsch, in Springfield, Va.

Rogers - Archeology & Historic Preservation

Jerry L. Rogers was recently appointed associate director, Archeology and Historic Preservation. He has been associated with the archeology and historic preservation program as early as 1967, and continuously since 1972.

The activities Rogers will supervise include technical and financial assistance on the protection and recovery of historic and prehistoric archeological data, The National Register of Historic Places, the Historic Preservation Fund, the Historic American Buildings Survey, the Historic American Engineering Record, technical information on the preservation and maintenance of historic properties, and certification of the rehabilitation of historic properties for Federal tax purposes.

"The great benefit of this appointment is continuity in our stewardship of historic preservation," said Director Dickenson. "I know those concerned with preservation efforts throughout the Nation will be pleased by the continued imagination, innovation, and good management Rogers brings to this post."

Rogers was one of a three-person staff that developed the system, standards and criteria for State nomination of properties to The National Register of Historic Places. He initiated the concept in which State and local revolving funds, by working cooperatively with Federal grants, can expand and, as a result, decrease financial dependence on the Federal Government. He developed mechanisms to help management focus on policy issues; instituted management

improvements; sought to establish standard-setting and quality control in the broad Federal-State-local preservation apparatus; and encouraged the development of other individuals in building Federal, State, and local historic preservation capabilities.

Rogers has said, "I believe historic preservation is essentially a citizen movement, and I think government should encourage it as such. We want to help people preserve historic properties with less direct Federal involvement." To accomplish this, Rogers intends to develop standards for historic restoration, historic preservation management, architectural and engineering documentation, archeological data recovery, and curation of archeological remains. He also intends to provide better explanations of criteria for listing properties in the National Register of Historic Places.

A native of Vega, Tex., Rogers was a seasonal historian with NPS during 1964 and 1965. He was director of the Ranching Heritage Center, associate director of The Museum of Texas Tech University, and executive secretary of the Ranching Heritage Association from 1969 to 1972. He participated in "A Comparison of the Italian and American Experiences in Historic Preservation" sponsored by The American Academy in Rome and headed the United States delegation to the Union of Soviet Socialist Republics on "Enhancement of the Urban Environment" in 1976. He is a frequent speaker and lecturer.

Superintendent at Fort Union Trading Post

By Candace Garry
Public Information Specialist, WASO

When he first came to work for the National Capital Regional Office of Public Affairs in 1970, Earl Kittleman told then Regional Public Affairs Chief George Berklacy, "I don't want this job . . . all I really want to do is be a national park superintendent."

Twelve years later Kittleman, currently a publications specialist in the Rocky Mountain Regional Office, has his wish. He takes over as superintendent at Fort Union Trading Post National Historic Site, N. Dak., in May. His jobs in between public information specialist and superintendent demonstrate an interesting, somewhat non-traditional career path in the Park Service.

While public affairs is not the usual preface to a park superintendency, Kittleman feels it is excellent preparation. "Public affairs gave me a very quick way of grasping the whole picture . . . policy, regulations, public opinion, National Park Service mission and goals," he says.

At NCR for 3 years, Kittleman was actively involved in publicity for *Summer in the Parks*, a program that included lunchtime concerts and arts and crafts demonstrations in the Nation's capital. He also helped research and write the KIOSK, a monthly calendar of Park Service events in the Washington, D.C., area, and he organized publicity for the first annual Wolf Trap Gala.

From 1973 to 1977 Kittleman wrote, rewrote and edited dozens of National Park Service folders and handbooks as a writer-editor in the Division of Publications at the Harpers Ferry Center, W. Va.

He transferred to the Rocky Mountain Regional Office in 1977 as a publications specialist in the Division of Interpretation. There he also coordinated activities with park area cooperating associations in the region. From January to October 1981 Kittleman served as acting chief of the Division,



and he decided then and there it was time to make his break into management: a superintendency. "This 9-month period confirmed for me that I wanted to be a manager in the Park Service," he says. "Excited about the challenge and thankful for the confidence the Park Service has placed in me," Kittleman says he is anxious to move, although he has never before set foot in North Dakota.

He sees this position as an excellent way to combine his interests in national park management and in history. Kittleman, who holds a B.A. in American history from Cornell University, is especially interested in the history of fur trade and westward expansion in the United States. Fort

Union Trading Post is the area where the principal fur trading depot in the upper Missouri River region stood from 1829 to 1867, serving the Dakotas, Montana and the Prairie provinces.

Kittleman, 40, hails from near Chicago, where he worked for the City News Bureau from 1968 to 1970 after more than 3 years in the Navy. He served as a communications officer on the USS FREEMONT, and spent a year in Vietnam on the River Patrol Force. He and his wife, Catherine, have two daughters: Diana, 6, and Florence, 4. Says Berklacy, "Earl is an excellent historian and manager, and should have a promising future as a superintendent. No less important, he will live anywhere."

Other supers named

Russell W. Berry, Jr., has been named superintendent of Voyageurs National Park, Minn.

Berry comes to his new post from Big Bend National Park, Tex., where he served as assistant superintendent.

A native of Portsmouth, Va., and a 1966 graduate of Old Dominion University in Norfolk, Va., where he majored in history, Berry began his NPS career in 1966 as an interpretive specialist at Jefferson National Expansion Memorial, Mo.

He has served as superintendent of Manassas National Battlefield Park, Va., (1969-73); Longfellow National Historic Site, Mass., (1973-76) and John F. Kennedy National Historic Site, Mass.

Berry drew a Washington assignment from 1976-78, before transferring to Big Bend.

He succeeds Tom Ritter who transferred to Washington.

John P. Debo has been appointed deputy superintendent at Lowell National Historical Park, Mass., where he has been the management assistant since 1978. Debo will continue to assume responsibility for coordinating the park's planning and development projects.

Debo worked on planning and legislative matters for Fire Island National Seashore, N.Y., from 1977-78, and on the Master Plan for Acadia National Park, Maine, from 1976-77. Prior to that, from 1973-75, he worked for 2 years with the Massachusetts Department of Natural Resources on the Lowell Heritage State Park proposal.

A native of Detroit, Mich., Debo received a B.A. degree in political science from the University of Michigan, and a M.A. degree in urban and regional planning from the University of Massachusetts.

Sheridan S. Steele has been named superintendent of Fort Scott National Historic Site, Kan.

He moves to his new position from the post of management assistant at Cuyahoga Valley National Recreation Area, Ohio, where he served since 1978.

Steele succeeds Glenn O. Clark who transferred to Petersburg National Battlefield, Va.

The 35-year-old Columbus, Ohio, native was graduated from Ohio State University with a bachelor's degree in business administration and a master's degree in park administration.

Prior to joining NPS in 1978, Steele worked as director of the Cuyahoga Valley Park Federation and also did a 1-year stint with the Ohio Department of Natural Resources.

On the move

ARRINGTON, Milton G., Park Ranger, Shenandoah NP, to Same, Joshua Tree NM.
BALLARD, John C., Civil Engineer, DSC, to Supv. General Engineer, DSC.
BERKOWITZ, Paul D., Park Tech., Indiana Dunes NL, to Park Ranger, Yosemite NP.
BRADY, Van J., Maint. Worker Foreman, NCR, to Gardener, NCR.
CARNEY, Donald W., Supv. Park Ranger, Coulee Dam NRA, to Same, Grand Portage NM.
CUILLARD, J. Douglas, Supv. Park Ranger, Everglades NP, to Chief, Div. of Interp., Denali NP & P.
DEMPSEY, Kevin P., Park Tech., Whiskeytown NRA, to Park Ranger, Santa Monica Mtns NRA.
DOOLEY, Edwlyn D., Community Planner, SERO, to Community Relations Spec., Martin Luther King, Jr., NHS.
DUNN, Carol J., Park Tech., Chattahoochee River NRA, to Same, Great Smoky Mtns NP.
FINKS, Larry L., Major, NCR, to Deputy Chief, NCR.
FLADMORE, Lorraine J., Clerk-Steno, RMRO, to Secretary, RMRO.
FRIERY, Carl B., Park Tech., Big Thicket Natl Preserve, to Same, Capulin Mtn NP.

GRAHAM, Walt F., Electrician, Padre Island NS, to Utility Foreman, Hot Springs NP.
GREENE, Joyce P., Secretary, NCR, to Clerk-Typist, Ford's Theatre NHS.
JONES, Gregory M., Clerk-Typist, WASO, to Same, Prince William Forest Pk.
KIRCH, Robert J., Park Tech., Cowpens Natl Btld, to Park Ranger, Morristown NHP.
KRETSCHMANN, James F., Park Ranger, SERO, to Same, Natchez Trace Pkwy.
LOACH, James A., Park Ranger, Lake Mead NRA, to Supv. Park Ranger, Yosemite NP.
MACKINTOSH, Barry, Historian, NCR, to Same, WASO.
MARES, Franklin D., Park Tech., Salinas NM, to Park Ranger, SWRO.
NEWTON, Rolando D., Clerk-Typist, MARO, to Acting Tech., MARO.
O'SULLIVAN, Maryann, Clerk-Typist, Golden Gate NRA, to Laborer, Golden Gate NRA.
OLIVEROS, Jesus, Maint. Worker, Lake Mead NRA, to Truck Driver, Lake Mead NRA.
RITTER, John T., Park Mgr, Voyageurs NP, to Asst Dir., Park Use & Oper., WASO.
RODRIGUEZ, Jean M., Civil Engineer, DSC, to Same, Gateway NRA.
SEDOVIC, Walter, Jr., Architecture Tech., Boston NHP, to Architect, Manhattan Sites.

STALEY, Lavada A., Clerk, WASO, to Admin. Tech., Carl Sandburg Home NHS.
SUSSMAN, Richard H., Outdoor Rec. Planner, SERO, to Park Ranger, SERO.
THOMSON, James W., Archeologist, ARO, to Same, PNRO.
WARD, Daniel E., Maint. Worker, Jefferson Natl Expan. Mem. NHS, to Bldg Repairman, Lake Mead NRA.

BAGOZZI, David L., Admin. Tech., Lehman Caves NM, to Same, Lassen Volcanic NP.
BENNETT, Carl R., Park Ranger, Shenandoah NP, to Park Tech., Petrified Forest NP.
BRATTON, Susan P., Research Biologist, Cumberland Island NS, to Same, SERO.
CABRAL, John E., Maint. Worker, John Muir NHS, to Same, Yosemite NP.
CHARLETON, James H., Writer-Editor, WASO, to Historian, WASO.
COOK, Marcus L., Maint. Worker, Devils Tower NM, to Same, Glen Canyon NRA.
COWELL, Joseph T., Park Ranger, Yosemite NP, to Park Tech., Yosemite NP.
DICK, Jan R., Supv. Park Ranger, Joshua Tree NM, to Park Ranger, Olympic NP.
GARDINER, William H., Supv. Park Ranger, Badlands NP, to Same, Voyageurs NP.

GOOD, Edna E., Admin. Tech., Biscayne NP, to Staff Asst, WASO.
GOSSON, Donald S., Procurement Clerk, PNRO, to Acting Tech., PNRO.
GUTSCHE, Elizabeth H., Park Ranger, Eisenhower NHS, to Same, Colonial NHP.
HARLEY, James W., Carpenter, NCR, to Maint. Mech. Foreman, Rock Creek Pk.
LEONE, Christine A., Personnel Clerk, Valley Forge NHP, to Admin. Clerk, Cape Cod NS.
MCCLUSKEY, Roy V., Park Tech., Bryce Canyon NP, to Supv. Park Ranger, Timpanogos Cave NM.
MULLEN, Ruth Ann, Personnel Mgmt Spec., WASO, to Supv. Personnel Staffing Spec., NCR.
O'NEILL, Brian, Supv. Outdoor Rec. Planner, WRO, to Park Mgr, Golden Gate NRA.
OBLESCHUK, Leslie C., Park Tech., Delaware Water Gap NRA, to Park Ranger, Edgar Allan Poe NHS.
OWENS, Wayne W., Supply Clerk, Natchez Trace Pkwy, to Admin. Tech., Fort Caroline NM.
RADER, John H., Safety Mgr, Golden Gate NRA, to Same, Grand Canyon NP.
ROBINSON, Hayward, Jr., Engineer Equipmt Opr, Chickamauga &

Chattanooga Natl Military Pk, to Maint. Worker, Ocmulgee NM.
SMITH, Dorothy D., Procurement Agent, Boston NHP, to Admin. Ofcr, Badlands NP.
TOMS, Linda J., Admin. Ofcr, Antietam Natl Btld, to Same, C & O Canal NHP.
ZENNER, John F., Sewage Disposal Plant Opr Leader, Indiana Dunes NL, to Utility Systems Opr Foreman, Mount Rainier NP.

BRADLEY, Thomas A., Park Ranger, Sequoia NP, to Park Mgr, Christiansted NHS.
BYRD, Clarence R., Carpenter, Capitol Reef NP, to Same, Canyonlands NP.
CABEEN, Clayton F., Jr., Admin. Ofcr, Voyageurs NP, to Budget Analyst, Big Thicket Natl Preserve.
CLARK, Glenn O., Park Mgr, Fort Scott NHS, to Same, Petersburg Natl Btld.
CUSHING, Nancy J., Park Ranger, Cedar Breaks NM, to Supv. Park Ranger, Bent's Old Fort NHS.
DARR, Cynthia A., Photographer, HFC, to Exhibits Spec., HFC.
DILLON, Leray H., Park Ranger, Canyon De Chelly NM, Supv. Park Ranger, Gulf Islands NS.

Albright keeps up with NPS family

By Alice Allen
Special Projects Officer
Santa Monica Mountains NRA, Calif.

Horace Albright likes to keep up-to-date on his National Park Service family and vice-versa. The second director of the National Park Service recently celebrated his 92nd birthday. As the big day approached he decided to drop by the Santa Monica Mountains National Recreation Area headquarters on one of his occasional visits. He brought with him a collection of 16mm films he had taken in the early days of the national parks. Mr. Albright has donated the films to the NPS archives, and before he sent them off to the Harpers Ferry Center, he wanted to share them with some of "his park family."

Albright lives in Sherman Oaks, Calif. near the boundary of one of the newest areas in the system. Santa Monica Mountains National Recreation Area was authorized in 1978. As the recreation area has developed, Mr. Albright has kept up to date on park activities and his visits are always special events for everyone.

Albright's films showed "the good old days" when the national system was a new idea and the Park Service was an unproven agency. Staff members were amazed to see rangers feeding bears for the benefit of visitors, and not so



(From left) Kheryn Klubnikin, Bob Plantrich, Horace M. Albright, Dave Bishop, Jan Edwards and Ruth Kilday.

surprised to see Yosemite jammed with cars, Model "T" vintage, of course. Albright provided a running commentary for the films, then he obliged everyone with stories from his long association with the Service.

For many of the employees, it was their first experience with this man who combines the abilities of a master storyteller with a phenomenal memory

for dates, places, people and actions. They were amazed by his detailed accounts of dealings with presidents, conservationists, the military, and many others who figured in the early story of the Service. His description of the early days when he operated from a desk in the middle of a hall brought smiles to the faces of some employees whose first days at Santa Monica were not much

different. His recall of the agonies of getting money for park operations also had a surprisingly familiar ring. At times, it seemed as if paperwork and red tape threatened to drown the young agency, but perseverance, good humor and a good measure of luck seemed to make his efforts pay off.

What is it like to have Horace Albright as your neighbor? According to

the entire staff of Santa Monica Mountains NRA, it's WONDERFUL. "We're lucky to have the architect of the National Park Service living next door to us," says Superintendent Bob Chandler, "and it's not just what we get from him. It's good to see the lift that such a visit gives him. It's great to see him surrounded by Park Service employees who are interested in every detail of what he accomplished." Visits with Albright are like plugging into a recharger for 2 hours. As he relives each story, Mr. Albright seems to get more energetic and enthusiastic. At the same time, each listener is finding more and more enthusiasm and energy in himself. It produces a very special kind of "high" for everyone.

Some long-time employees have been able to hear Albright's personal view of history before, and they find encouragement in hearing once again of the problems solved and challenges met, one way or another. Younger employees and seasons, amazed by Albright's recall, delight in hearing first hand what it was like to actually make history. No newsreels or photographs can compare with talking to the man who was actually there.

The photographs taken during Albright's visit show another aspect of his relationship with the employees of this new NPS area. The photos show a family, generations linked by a common bond of dedication to the national park idea. Of all the resources of this new park, perhaps the most important to those of us who work here is our mentor, patriarch and friend, Horace Albright.

Interview with NPS historian



By Clare Ralston
Public Information Specialist, WASO

Barry Mackintosh began a new job on Feb. 8. Not only is he new to the job, but the position is new to the National Park Service. He is our "agency historian."

COURIER: What is an agency historian?

Mackintosh: An agency historian is concerned with the administrative history of an agency and, in this case, with the parks and management activities within it. In my new job I will be addressing how the Park Service has evolved organizationally and how its various programs—such as land acquisition, concessions and resources management—have been administered. The Service has a cadre of historians who research, write about, and interpret those aspects of American history that our parks portray to the public. I will focus instead on the parks themselves as administrative entities—their legislation, establishment, development and overall management.

COURIER: How will you proceed?

Mackintosh: I will first take stock of where we stand now. In consultation with the regional historians, I will find out which parks have good current administrative histories and which do not. We will then be able to decide where our priorities lie. I will personally prepare a model park history and a model history of a key Service program

or activity. To heighten awareness of how administrative history differs from our customary historical activities, I plan to select a non-historical area and a program other than historic preservation or cultural resources management. With these histories as examples, I will work with other Service historians and with university professors and graduate students to encourage them to undertake similar projects. Because available resources and priorities will continue to limit what our own people can accomplish, the involvement of academic historians will be particularly important to the success of the program.

COURIER: What is your background in history?

Mackintosh: I have an undergraduate degree in American history from Tufts University and did graduate work at the University of Maryland. My career as a Park Service historian began in 1965 at Fort Caroline National Memorial, Fla. After a stint in the Army, I returned to similar duties at Booker T. Washington National Monument, Va., and Fort Frederica National Monument, Ga. In 1970 I came to the Washington Office on the staff of the Chief Historian. In

1978, I moved over to the National Capital Region as regional historian. So I've had the opportunity to participate in Service history at the park, regional, and WASO levels.

COURIER: Why was the decision made that it was important for NPS to have an agency historian?

Mackintosh: We have no shortage of documentary records on our parks and programs. But they're of little use to today's managers without a systematic effort to extract pertinent information and make it available in an easily digested form. There are also many NPS officials—still on the rolls and retired—with personal recollections of important events and decisions affecting us today. We risk losing this information if greater efforts are not made to record it. What it all comes down to is making better use of our own documentary and personal historic resources.

COURIER: How can you use an agency's history to help make decisions about its future?

Mackintosh: It's difficult for managers to make sound decisions if they don't

know what has been tried in the past and whether and why it succeeded or failed. As has been wisely observed, those who cannot remember the past are condemned to repeat it. Conversely, we want to avoid reinventing the wheel when what's been done before has worked. For example, there has been some public resentment of our land acquisition policies and practices. It would be useful to have an account of how land acquisition was handled in the past, how the program evolved, and how we got where we are today. Such a study might suggest ways to improve the program—or it might confirm the validity of our present course.

COURIER: Would you appreciate ideas and suggestions from employees and retirees as you go about the job of coordinating our administrative history program?

Mackintosh: I certainly would appreciate any recommendations I can get from anyone interested in contributing. Chief Historian Ed Bearss and I want this program accessible and responsive to our managers and all employees. We want their ideas and their help, because administrative history is for them. I hope they'll feel free to contact me in the WASO History Division.

1916 Society plans

Following a policy established last year, the 1916 Society will welcome attendance by Service employees as well as retirees and other NPS alumni at the annual dinner commemorating the National Park Service Act. The event is scheduled for August 25, the date on which the legislation enacted by Congress was approved by President Woodrow Wilson.

At a meeting on March 2 the Society's Executive Committee also renewed the suggestion which last year prompted several groups across the country to sponsor regional dinners or other types of gatherings to celebrate the 65th anniversary of the Act. Those events were arranged to take place at the same hour as the Washington dinner, thus permitting a telephone hookup by which all were able to participate in an exchange of greetings with Horace M. Albright, the Service's second director, at his home in Los Angeles.

Cornelius W. Heine, who was elected to the Executive Committee last November, was appointed chairman of the program committee for this year's dinner by Gordon Fredine, chairman of

the 1916 Society. T. Sutton Jett, who retired as the Society's chairman in November, was named chairman of the arrangements committee.

The 1916 Society will again send invitations to those who have attended the annual dinner in previous years. Others who would like to be included on the invitation list should write to Mrs. Rita A. Mastin, 9314 Cherry Hill Road, Apt. 413, College Park, Md. 20741.

Directors elected

Former Director Conrad L. Wirth was elected to the board of directors of the American Academy for Park and Recreation Administration at a meeting of the newly organized professional body in Minneapolis, Minn., last October. He and Director Russell E. Dickenson are among the organization's 50 founding members. The total membership is limited to 100 individuals from professional fields related to park and recreation administration.

The Minneapolis meeting featured an

address by Director Dickenson who viewed the Academy as a powerful agent and, in fact, the cutting edge for change "in ways that associate future developments with the finest qualities for public and professional service." He asked: "What better legacy to the young people in the profession for whom the future will soon be the present?"

The group was also addressed by William Penn Mott, Jr., president of the California State Parks Foundation, on "Managing Parks for People." He was formerly a park planner in the NPS San Francisco regional office.

By-laws adopted at the meeting describe the objectives of the Academy as the advancement of knowledge related to the administration of parks and recreation, the encouragement of scholarly efforts by practitioners and educators to enhance administrative practice and promote public understanding, the conduct of research and publishing of scholarly papers, and the sponsoring of seminars related to pertinent fields of interest. Sponsorship of a journal and a monograph of Academy papers is under consideration.



Your E&AA representatives

Richard Hart—Chairman of the Board
Theresa G. Wood—Executive Secretary
Pat Smith—Educational Trust Officer

Earl M. Semingsen—Special Membership Officer
At large—Conrad L. Wirth

James F. Kieley—E & AA Editor

Mid-Atlantic
Employee-Vacant
Alumni-Nate Golub

Western
Employee-Roger K. Rector
Alumni-Thomas Tucker

HFC
Employee-Richard Russell

Southeast
Employee-Vern Ingram
Alumni-George Fry

WASO
Employee-Pat Smith

NCP
Employee-Sandra Alley
Alumni-Ted Smith

Midwest
Employee-James L. Ryan
Alumni-Raymond Rundell

North Atlantic
Employee-John C. Raftery
Alumni-Nash Castro

Rocky Mountain
Employee-Frances Reynolds
Alumni-Richard Hart

Southwest
Employee-JoAnn Kyril
Alumni-Tom Ela

Alaska
Employee-Vacant

Pacific Northwest
Employee-Don Jackson
Alumni-Victor Dahlberg

Denver Service Center
Employee-Vacant

Awards

During the past few weeks several awards of various kinds have been presented to Park Service employees throughout the National Park System.

North Atlantic Deputy Regional Director **Steven H. Lewis** received a national Equal Opportunity Award from NPS EO program director, Marshall Brooks Feb. 17.

Brooks cited Lewis for including "the Equal Opportunity Program Manager in the performance evaluations of superintendents and managers, and (asking him to participate as a member of the Position Review Board.)"

Brooks added: "It was through these actions and many others that you raised the level of visibility and concern for the EO program in your region."

The Staff at Colonial National Historical Park, Va., received an Interior Department Unit Award for Excellence of Service for its "outstanding" work in preparing for America's Victory Celebration at Yorktown, Va., Oct. 16-19.

The citation read in part: "The Victory Celebration, which commemorated the 200th anniversary of the surrender of Lord Cornwallis and the effective ending of the Revolutionary War, attracted more than 180,000 visitors . . . Lengthy preparations included: installation of temporary electrical and water lines, tree removal, sign installation, battlefield preparations, and a host of other chores accomplished with the cooperation of a wide variety of contractors, cooperating agencies and volunteers."

Jerry Y. Shimoda, superintendent of Pu'uhonua o Honaunau National Historical Park, was one of four Americans who recently received Certificates of Recognition from the Japanese Government. Shimoda got the award for his work as staff member and interpreter of the United States-Japan Panel on National Parks and Equivalent Preserves since 1968.

Golden Spike

Faced with soaring fuel costs, glut or no glut, the engineers and Maintenance staff of Golden Spike National Historic Site, Utah, have come up with a new, and cheaper way to keep their two oil-guzzling locomotives on track.

The "Jupiter" and "#119" were converted from wood and coal to diesel fuel in the mid '70s, but continual increases in the cost of this fuel began to strain the budget resources of the small area.

In order to keep the trains running on time for visitors, Maintenance Foreman Quinn Willis, Engineers Bob Dowty and Bill Fowler, and Fireman Russ Howe came up with an innovative system for recycling waste oil for use in the two engines.

They've gone Statewide in their search for reusable waste oil. With the help of local Promontory ranchers, local businessmen, the Thiokol Corp., the

Delores Casaus, a laborer at Grand Canyon National Park, picked up a \$350 Special Achievement Award, for maid services at the Albright Training Center, Ariz.

Jeanette Parker, lead park ranger for Interpretation at the Breezy Point Unit of Gateway National Recreation Area, N.Y.-N.J., received a Special Achievement Award for her efforts in resolving several equal employment opportunity cases. A 6-year NPS veteran, Parker has been EEO counselor at Gateway for the past 4 years.

Dr. Peter C. Rosendahl was named water conservationist of the year by the Florida Wildlife Federation. Rosendahl has been involved with hydrology problems at Everglades National Park since joining the Park Service in 1977.

Park Ranger **Maril H. Elliott** from Santa Monica Mountains National Recreation Area, Calif., has received a Certificate of Recognition from Secretary Watt for being nominated for "outstanding Handicapped Federal Employee." Elliott has a severe hearing impairment and has developed systems to serve people of all disabilities.

Thomas Powers, a seasonal ranger at Grand Canyon National Park recently received a Special Achievement Award. Powers supervised the staff of the Phantom Ranch, assisting with work on the new sewage treatment system, trash removal and helicopter policy.

Steven Golden, regional coordinator for the Appalachian Trail project, has received the Interior Department Superior Service Award. Golden directed the planning process in six northeastern states.

Thomas L. Goldbin, a park ranger now stationed at Everglades National Park, has received the Sikorsky Helicopter Rescue Award for saving a 15-year-old boy at Golden Gate National Recreation Area. The boy had fallen 200 feet down a cliff to an isolated beach. Goldbin climbed down to the boy and ministered to him until a coast guard helicopter arrived on the scene.

county, and nearby Hill Air Force Base, the crews of Jupiter and #119 now have enough waste oil to keep the trains chugging for another summer and beyond, according to Jon G. James of the site.

Superior service

Southwest Region Scientist Keith Yarborough was given a Department of the Interior Superior Service Award recently for his work in enhancing clean air protection.

Yarborough was credited with pulling together "the most complete and extensive visibility and fine particulate monitoring networks in any region." The network in the Southwest now includes 13 monitoring stations.

Yarborough has also hosted several interagency meetings on air quality problems, garnering support for his efforts and creating a climate of awareness for clean air in the region.

After serving in several parks in ranger and naturalist positions, he came to Washington in 1943, becoming chief park naturalist in 1951. In 1958, he was elevated to chief, Interpretation Branch at National Capital Parks.

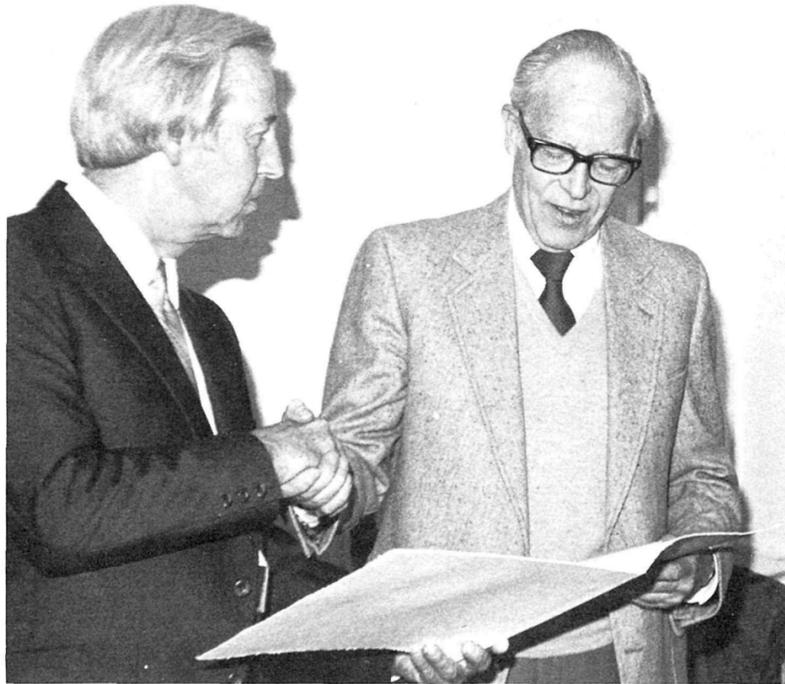
By 1966, he held the post of principal planner for resource management for the Office of Resource Planning, WASO. This office later evolved into the Eastern Service Center and in 1972, operations were shifted to Denver. He spent the last part of his career involved in the preparation of master plans, general management plans and wilderness studies, as well as environmental impact statements. His last position with NPS was as project manager for DSC's Southeast/Southwest Team.

Chick was granted the Interior Department's Meritorious Service Award in 1981.

Since retiring, he has been busy with home painting projects, church activities and family history and genealogy.

He and his wife, Leah, have five children and 10 grandchildren.

Bowser gets MSA



In a special ceremony on Jan. 28, former Transportation Coordinator Richard "Dick" Bowser received a Meritorious Service Award for his outstanding contributions to the

National Park Service. The citation was awarded shortly after Bowser retired. He is currently working in the same office, Maintenance, as a re-employed annuitant.

Dick's career with NPS began in 1967. His interest and work in transportation and mechanical engineering spans many years in the private sector. Before joining NPS he had earned prominence as one of the Nation's foremost experts in elevator lift-type equipment.

In his first position with the Service, Dick's prime responsibility was the safety of the elevator lift at Gateway Arch—a project he had been working on while self-employed.

Dick is best known for his work on transportation needs in the parks. He is responsible for actually bringing a "visitor transportation system" into NPS. It is to his credit that even within fragile or congested ecological environments, NPS transportation systems operate safely and efficiently. Under Bowser's direction the Park Service has installed 24 visitor transportation systems.

As the Meritorious Award states: "One-way passenger use of these efficient systems has exceeded 9 million visitors annually and with the number of visitors to the parks increasing each year, the systems are vital for the preservation of viable resources. Also, a monetary savings in fuel has been realized as a result of the energy-efficient, economical transportation systems developed by Bowser, and he continues to assist the Service in improving its energy programs," as well as many other areas of need.

Profile

(Editor's Note: The following is excerpted with permission from an article by Nancy Bartley, a reporter for the Tacoma (Wash.) News Tribune.)

Christmas at the Paradise area of Mount Rainier National Park, Wash., comes without festivity, as gently as the seasons change. While there are no distinct signs marking the holiday . . . Christmas at Paradise is always white, and there is not one but thousands of Christmas trees, their limbs sagging beneath the weight of snow, harboring winter birds—gray jays and ravens.

NPS Maintenance Supervisor Wesley Solberg, 62, lives in Paradise in a small sparsely furnished apartment in the visitor center. He's the only person who resides there year-round, though there are work crews that come during the

day and tourists who visit on weekends.

Solberg, the former fire chief of nearby Ashford, joined the Park Service in 1972, working in the waste-water treatment center. . . . (He) was offered the job as caretaker of Paradise last August after his wife's death.

Nearly before dawn . . . Solberg is up and digging a pathway through the snow deposited during the night. . . .

Solberg doesn't battle the elements. Instead he has learned to contend with weather extremes. . . .

"Blizzards are very common, and when it's really bad there are a lot of whiteouts where you can't even see the trucks out there," he said. Though his only neighbors are birds, elk, deer, coyotes and mountain goats Solberg

chuckles at the thought of loneliness.

"I'm not alone up here; God is with me," he said. "I could have lived down (in town) but I like it up here. It's a fascinating place after the people are gone. It's quiet and peaceful. . . ."

As the winter winds whistle beneath the eaves. . . . Solberg reads—either *Popular Mechanics* or the Bible—or listens to the radio.

"At night, I watch the moon coming up, and it looks just like fire coming through the woods as it rises. Other times I've seen the whole valley filled with fog. . . . And when the sun goes down, for a few minutes everything turns red."

The park attracts about 200,000 visitors in winter—about 60 percent skiers and snowshoers. . . .

"If it weren't for them, I wouldn't be here," Solberg said.

Deaths



(1970-82) in the Southwest Region.

Boatner was a key figure in the establishment of the Lyndon B. Johnson National Historic Site, Tex., serving as a liaison between the NPS and President Johnson, and in 1970 received a Special Achievement Award for his work.

During his 10 years in the Southwest Region, Boatner served under five regional directors, the late Frank F. Kowski, Joseph C. Rumburg, Jr., John E. Cook, Lorraine Mintzmyer, and the current regional director, Robert I. Kerr.

Boatner is survived by his wife, Alice, and three sons, James K., Casper, Wyo.; Dr. Charles K., Jr., Fort Worth, and Arvel D., Santo, Tex. He also had five grandchildren.

Mrs. Boatner resides at 1808 Calais Ave., Fort Worth, TX 76116.

Philip R. Smith

Philip R. Smith, a researcher and writer at Harpers Ferry Center, W. Va., from 1957 to 1959, died of cancer at his home in Annandale, Va., on Jan. 31. He was 54.

Mr. Smith was born in Beverly, Mass. He was graduated from Tufts University and earned a Master's degree in history at Boston University. After leaving NPS he worked as an editor and writer at the National Archives in Washington, D.C. and the Defense Department. He is survived by his wife and two daughters, his mother, and two brothers.

Retiring



Drew Chick closed an almost half-century career with the Park Service Dec. 30 when he stepped down from his position as re-employed annuitant with the Denver Service Center.

Chick began his park career after graduation from the University of California in 1934 with a degree in forestry. His first assignment was as a park ranger at Sequoia and Kings Canyon National Parks, Calif.



RUSSELL E. DICKENSON, Director
National Park Service
U.S. Department of the Interior



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